Trash Talk

2012 Analysis of Logan MSW System

MASSDEP – SWAC April 25, 2013





- 4 Year baseline of Waste and Recycling data.
- Project generated C&D working closely with Capital Programs construction management to meet specification requirements.
- Operational generated C&D was historically included in MSW.
- We have a better picture of our practices and allows more effective communication to regulators and the public.

Infancy of reporting

- •Inadequate reporting
- •Incomplete picture
- •Incorrect nomenclature
- •Improving data acquisition results in meaningful analysis and reporting.

•		Recycling	Trash	Total Waste	Diversion Rate
•	Jul-08	7.447	658.37	665.817	1.12%
•	Aug-08	16.697	609.75	626.447	2.67%
•	Sep-08	16.677	563.58	580.257	2.87%
•	Oct-08	34.274	567.708	601.982	5.69%
•	Nov-08	16.642	455.36	472.002	3.53%
•	Dec-08	32.837	588.69	621.527	5.28%
•	Jan-09	17.485	472.36	489.845	3.57%
•	Feb-09	21.052	582.39	603.442	3.49%
•	Mar-09	20.865	737.37	758.235	2.75%
•	Apr-09	28.44	636.33	664.77	4.28%
•	May-09	28.372	617.26	645.632	4.39%
•	Jun-09	26.105	602.38	628.485	4.15%



"Trash"

- "Trash" is now broken into WTE and Landfill
- Some locations, specifically excluded due to designation, ie: cargo, pallets.
- C&D from terminal operations tracked separate from Capital Programs C&D.



"Recycling"

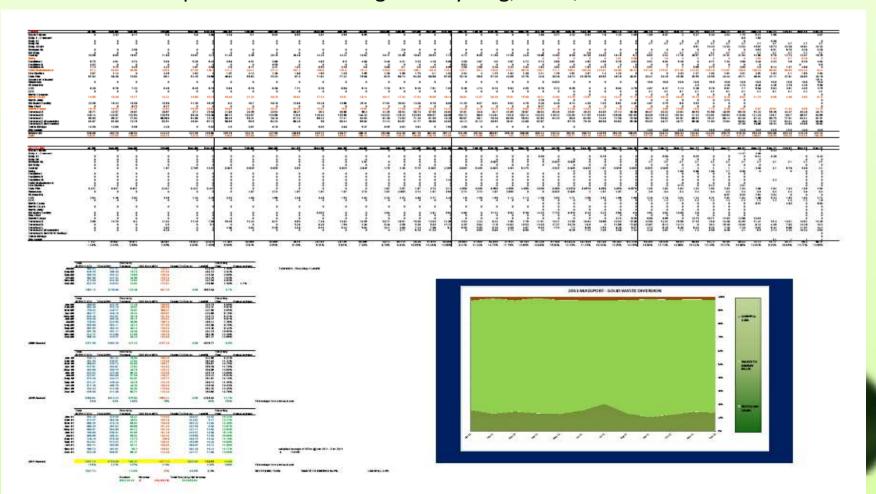
- Recycling, when treated as a commodity with intrinsic value, should produce a profit (cost avoidance).
- •Existing contract has inherent disincentives to recycle. Recycling increases = waste hauler's profits decreases. *
- •Single Stream conversion produces higher cost avoidance than segregated recycling produces rebates.





Recycling Metrics Scale of Analysis

1 of 43 Spreadsheets tracking all Recycling, Trash, and WTE



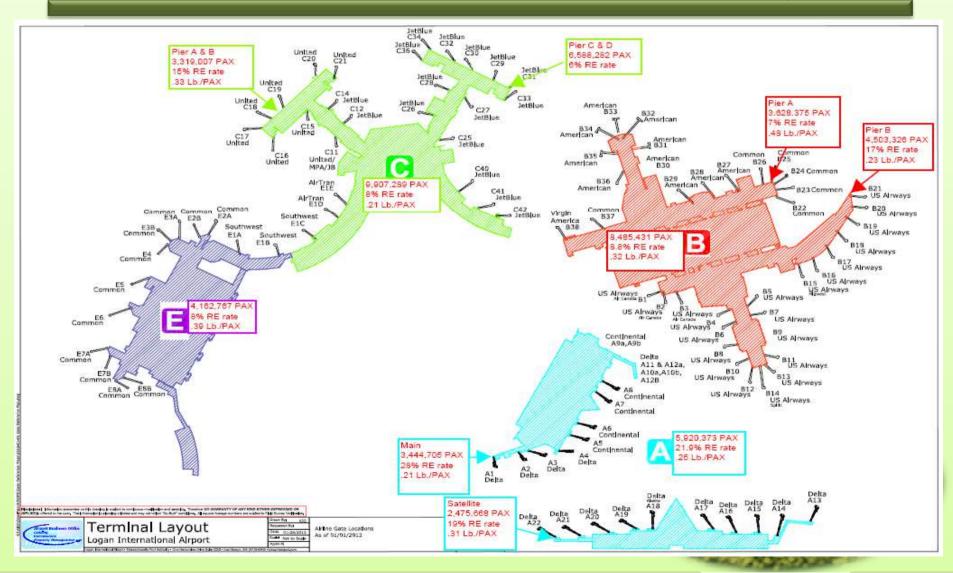
Terminals and Piers

2011 analysis of Logan MSW - per Terminal/Pier

Location	Sub-location	# of PAX	Tons MSW (shown	Lbs./PAX	\$/pound hauled
			in pounds)		
Logan Wide		28,475,860	11,501,180	0.40	\$0.06
Term A		5,920,373	1,483,240	0.25	\$0.05
	Term A / Main	3,444,705	739,220	0.21	\$0.05
	Term A / Satellite	2,475,668	776,920	0.31	\$0.05
Term B		8,485,431	2,737,480	0.32	\$0.05
	Term B / Pier B	4,503,326	1,049,880	0.23	\$0.05
	Term B / Pier A	3,628,375	1,751,100	0.48	\$0.05
Term C		9,907,289	2,113,800	0.21	\$0.06
	Term C / Pier A-B	3,319,007	1,085,240	0.33	\$0.06
	Term C / Pier C-D	6,588,282	1,047,780	0.16	\$0.06
Term E		4,162,767			
	INTL	2,284,118			
	Dom. and Term	1,878,649	1,628,940	0.39	\$0.05



Gate Utilization Plan w/ MSW location data overlay



2012 Waste Sorts

- One ton sample removed from a container.
- 100% of the sample is sorted into its recyclable components and residual landfill material.
- Plastic, Metal, Glass, Fiber, Organics, Residual.
- How to reach our short/long term goals?
- How much money is in the trash can?
- Process repeated annually during next three years of new Resource Management contract.

2012 Waste sorts – cont.

		T	T			1			
Location	Gate A/22	Gate A/2	Gate B/5	Gate B/29	Gate C/28	Gate D/1C	Gate E/8	Average	% of Sample
Sample mass	246		2222	2426	1050	202	2200	2072	400
Fiber	210								•
	923						+	1	
Plastic	383	5 656	277.5	359	170	598.	243	1	
Metal/Tin	3	2 23	73	14	11.5	21	6 30	30	1%
Glass	12	4 40	127.5	29	30.5	20	115	70	3%
Organics	31	5 13	121	187	104	98.	210	109	5%
Residual	605	5 1035	941	1351	764	1030	1327	1008	49%
Recyclable/ Organics									
	146	3 952	1138	582	992	899.	663	1065	51%
Average % recyclable/									
organic									
	70	% 48%	52%	27%	53%	449	30%	51%	
			52%						
Ave. \$/Ton	\$ 110.97	\$ 103.34	\$ 114.02	\$ 114.04	\$ 90.27	\$ 90.27	\$ 110.61	\$ 104.79	
Actual disp. Cost for									
sample mass									
	\$ 116.52	\$ 103.34	\$ 125.42	\$ 120.88	\$ 83.95	\$ 91.53	\$ 121.67	\$ 109.05	
Residual Waste cost									
	\$ 33.60	\$ 53.48	\$ 53.65	\$ 77.03	\$ 34.48	\$ 46.49	\$ 73.39	\$ 53.16	
SS Cost (\$10/T)									
	\$ 7.32	\$ 4.76	\$ 5.69	\$ 2.91	\$ 4.96	\$ 4.50	\$ 3.32	\$ 4.78	
Potential Cost									
avoidance	\$ 75.61	\$ 45.10	\$ 66.09	\$ 40.94	\$ 44.51	\$ 40.55	\$ 44.97	\$ 51.11	
Potential Savings %	٧٥.01	Ş 45.10	Ç 00.09	7 40.34	J 44.51	رد.55	Ş 44.97	3 31.11	
1 Otericial Savings /0	6.5	,	=00/	2.40	=20			470/	
	65	% 44%	53%	34%	53%	449	37%	47%	

Waste sorts – cont.



FOG management

- Tenants purchase cooking oil, pay for trap maintenance and grease disposal.
- Contracted cleaners, 3rd shift, responsible to transport oil from 2nd floor food courts down to collection tanks.
- 3 inherent disincentives to try harder. *
- Difference between reported purchases and reclaimed vegetable oil.
- Central Services combined the trap cleaning and FOG management under Facilities/Capital Programs. We manage cleaning schedules, track incoming oil purchases and quantities reclaimed under contractual reporting obligations.

Central Services

- Massport is moving forward in its management of "Downstream Secondary Commodities" by offering Centralized Waste Services to our tenants, concessionaires, and airlines.
- All tenants will have full access to all recycling infrastructure, so that everyone can participate.
- Incentives for recycling; rebates will be tied to "profit sharing" or incentives, i.e. decreased usage fees for Centralized Services.
- How do we structure our food courts and concessions to facilitate a greener airport?
- How do we encourage our passengers to participate?
- Need to change the way we do business.

How we collect waste and what we are asking from the public

- Transient public, just traveling through.
- 80K PAX daily plus 5-10K Logan based employees
- How to grab their attention during sometimes stressful ambience of airport.
- Terminal area survey of trash & recycling barrels.
- Daily workers "entrenched process" analysis & re-training in potentially 8 languages.



2011 Barrel Survey

Problem – lost within visual stimuli



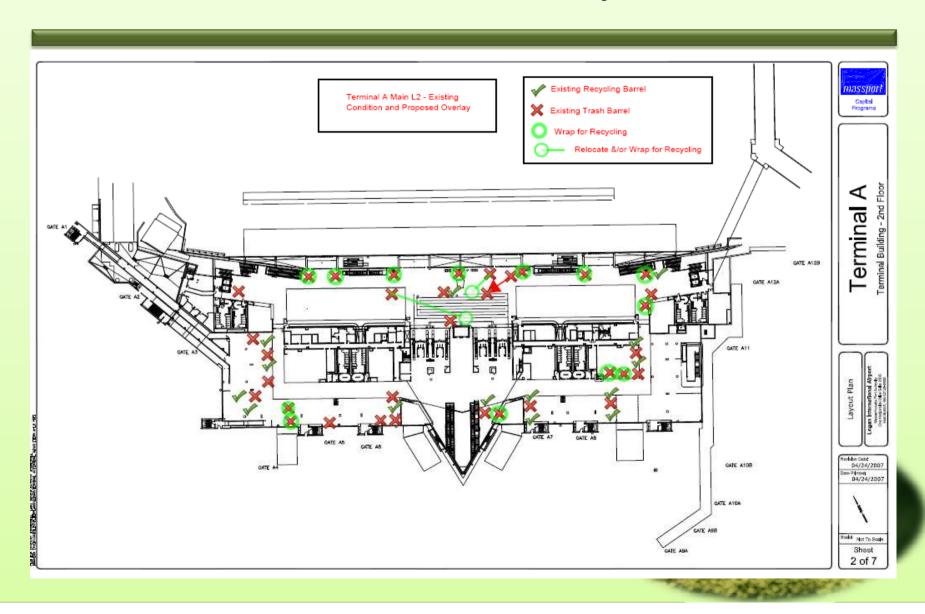
Solution – visible and apparent.



Dumpsters have the same problem. Dirty browns and greens. Only signage at the compactor end. No visual recognition when looking down from 2nd floor passenger hold areas.



Barrel Survey



Unified rebranding of entire airport



- •Backboards (where applicable) up to 12' tall.
- •Barrel wrappers (and pictorial ring tops) improve visibility.
- •RFP requires recycling dumpsters to be painted or wrapped with matching scheme, including the top of dumpsters.
- •We want the passengers to make a cognitive connection between the interior barrels and the bright, clean exterior containers.



C&D reporting

- In addition to operations based C&D (pallets & field maintenance), all Capital Programs construction projects are required to report 100% of hauling activities and sorted commodities.
- 2010 615 tons of "mixed recyclables"
- 2011 51,000 tons of project C&D
- 2012 119,000 tons of project C&D
- Thorough, accurate collection and reporting of existing waste reduction activities.



Additional reportable efforts

- Ongoing Universal Waste collections and training.
- Earth Day collection events.
- Landscape trimmings diverted to composting.
- Still need to capture data for tires, vehicle batteries, etc.
- Centralizing the waste and recycling services from MPA-only to include all airlines, tenants, and service providers will almost double the tonnage of the program.
- We need to maximize the efficiency and cost avoidance now, before we can grow.

RFP#5396 Resource Management Contracting – shopping list

- Goals
- Recycling a priority before trash
- Social and community goals
- Air pollution reduction
- Organics
- Zero Waste
- SWPPP



